# This paper appears in the International Journal of Telerehabilitation, 2023. https://doi.org/10.5195/ijt.2023.6523

1	Evaluating Efficiency of a Provincial Telerehabilitation Service in Improving Access to Care
2	During the COVID-19 Pandemic
3	
4	Katelyn Brehon, Jay Carriere, Katie Churchill, Adalberto Loyola-Sanchez, Elizabeth
5	Papathanassoglou, Rob MacIsaac, Mahdi Tavakoli, Chester Ho, Kiran Pohar Manhas

### Abstract

**Scope:** Early in the COVID-19 pandemic, community rehabilitation stakeholders from a

8 provincial health system designed a novel telerehabilitation service. The service provided

9 wayfinding and self-management advice to individuals with musculoskeletal concerns,

10 neurological conditions, or post-COVID-19 recovery needs. This study evaluated the efficiency

11 of the service in improving access to care.

12 Methodology: We used multiple methods including secondary data analyses of call metrics,

13 narrative analyses of clinical notes using artificial intelligence (AI) and machine learning (ML),

14 and qualitative interviews.

**Conclusions:** Interviews revealed that the telerehabilitation service had the potential to

16 positively impact access to rehabilitation: during the COVID-19 pandemic, for individuals living

- 17 rurally, and for individuals on wait lists. Call metric analyses revealed that efficiency may be
- 18 enhanced if call handling time was reduced. AI/ML analyses found that pain was the most
- 19 frequently-mentioned keyword in clinical notes, suggesting an area for additional

20 telerehabilitation resources to ensure efficiency.

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**Keywords:** artificial intelligence, call utilization, machine learning, qualitative description

49	
50	Introduction
51	The COVID-19 pandemic triggered the rapid adoption of telehealth services to advance
52	care continuity while minimizing risks of COVID-19 infection (Brehon et al., 2022; Wosik et al.,
53	2020). Telehealth services offer benefits to patients and the health system. Patients benefit
54	from increased accessibility and comfort as they can receive care in their homes, decreased
55	wait times, and lower financial and time costs of travelling to and from appointments
56	(Gajarawala & Pelkowski, 2021; Lifeline Research Foundation, 2013). The health system benefits
57	from decreased costs of providing in-person services, fewer unnecessary emergency
58	department visits, and increased efficiency of service provision (Gajarawala & Pelkowski, 2021).
59	Research demonstrates, at minimum, equivalence between telerehabilitation, the
60	virtual delivery of rehabilitative services, and usual, in-person care in various contexts, including
61	care for musculoskeletal conditions, inflammatory arthritis, and orthopedic surgery (Alberta
62	Health Services Provincial Rehabilitation Forum, 2016; Lee et al., 2018; Pastora-Bernal et al.,
63	2017; Seron et al., 2021; Taylor-Gjevre et al., 2018). Telerehabilitation has been perceived by
64	patients as a convenient way to receive services (Buabbas et al., 2022) with patient satisfaction
65	found to be high (Amin et al., 2022; Johansson & Wild, 2011; Moffet et al., 2017; Tousignant et

al., 2011; Tsvyakh & Hospodarskyy, 2017). Physiotherapists also reported satisfaction with
telerehabilitation (Amin et al., 2022; Tousignant et al., 2011) and note perceived improvements
in patient access to services and reduced wait times (Buabbas et al., 2022).

69 In April 2020, a provincial health system in Canada sought to mobilize telerehabilitation 70 to respond to service inconsistencies and variable social distancing mandates during the COVID-71 19 pandemic. As the first of its kind in Canada, this telerehabilitation service, known as the 72 Rehabilitation Advice Line (RAL), provides wayfinding and self-management advice to people 73 experiencing disabilities. It initially set its scope to address functional concerns related to 74 musculoskeletal conditions, neurological conditions, and/or post-COVID-19 recovery needs. The 75 service is run by physiotherapists and occupational therapists and is available during normal 76 business hours.

We reported on the evaluation of the telerehabilitation service's impact (Brehon et al., 2022). Usability measurements showed that callers were satisfied, corroborating literature from pre-pandemic contexts (Brehon et al., 2022). However, the satisfaction and acceptability of the service did not supplant preferences for in-person visits (Brehon et al., 2022). In addition, the population included in this study reported lower quality of life compared with the provincial population, conflicting with pre-pandemic research, which may be due to added stressors associated with the pandemic (Brehon et al., 2022).

84 Given the modicum of impact identified, it is important to assess the service's efficiency 85 in the context of evolving rehabilitation needs in our post-pandemic realities. We are defining 86 efficiency based on the Health Quality Council of Alberta's Quality Matrix for Health: "resources 87 are optimally used in achieving desired outcomes" (Health Quality Council of Alberta, 2005). 88 Efficiency typically connotes cost savings. However, we did not complete cost savings analyses 89 as we were focused on understanding efficiency of the service near inception based on caller 90 perspectives and call metrics rather than finances. It was our goal that the findings from the 91 current study would be translated into alterations in service provision to ensure long-term

- 92 sustainability and efficient use of health system resources. Consequently, the current study's93 aims were:
- To understand caller perspectives on areas where the service is currently operating
   efficiently as well as perceived areas for improvement thus providing insights on
   sustainability
- To understand the implications of service utilization and call patterns on efficiency of
   the service, which subsequently effects sustainability
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### Methods

- We used a multiple methods design. We briefly describe our methods (detailed
   methods published elsewhere (Brehon et al., 2021)). We used qualitative interviews to address
   the first study aim supplemented with secondary data analyses of call metrics and narrative
   analyses of clinical notes using AI/ML to address aim two.
- 104 The University of Alberta Health Research Ethics Board approved this study
- 105 (Pro00102178). A waiver of consent was obtained for secondary data analysis. All other
- 106 participants provided informed written consent.

# 107 Study Population

- 108 The study population included adult callers who accessed the telerehabilitation service 109 within the first six months of operation. Callers included patients or caregivers (wherein the 110 patient could not provide consent, or the caregiver was the legal guardian). Inclusion criteria for 111 qualitative interviews were: age 18+ years; able to communicate in English; willing to 112 participate in the research; and able to provide informed consent. There were no inclusion or 113 ovelusion criteria for secondary analyses
- 113 exclusion criteria for secondary analyses.

# 114 Aim 1: Caller Perspectives on Service Efficiency

# 115 Methodological Framework

- 116 We used in-depth interviews to clarify caller perceptions of service efficiency. We used 117 Sandelowski's framework for qualitative description as a methodological framework to ground our qualitative work (Sandelowski, 2000). Qualitative description studies produce findings that 118 119 are "data near" (Sandelowski, 2010) meaning that the findings are closer to the data than they 120 would be in an interpretive description study, for example. This methodology is helpful when 121 trying to understand the current state of a phenomenon as it focuses on the who, what, and 122 where of events and experiences and includes moderately-structured, open-ended questions 123 (Sandelowski, 2000). Rather than reading into the lines, data analysis for qualitative description 124 involves "reading of the lines" (Sandelowski, 2010). However, as Sandelowski (2010) notes, 125 there is still an interpretive element to qualitative description as the individual conducting the 126 analysis cannot completely remove themselves and their epistemologies. In other words, there 127 is an element of interpretation involved in every qualitative analysis; what differs is the level of 128 interpretation undertaken. For the purposes of the current study, minimal interpretation of 129 caller quotations was utilized as the goal was to describe current factors contributing to 130 efficiency and areas of improvement rather than reading *into* what the callers were saying to 131 uncover underlying facets (Sandelowski, 2010).
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### 134 Recruitment

135 We aimed to recruit 8-12 callers. Callers who consented to future contact at the end of 136 their call interaction were sent a follow-up survey three months following the call. This survey 137 assessed the impact of the telerehabilitation service and findings have been reported 138 elsewhere (Brehon et al., 2022). The survey was sent at three-months post-interaction as we 139 were interested in understanding some of the longer-term impacts of the service. At the end of 140 the survey, callers were asked if they were interested in participating in an interview about 141 their experience. We utilized this convenient method of recruitment for feasibility purposes 142 (i.e., allowed us to recruit from one pool of potential participants versus asking clinicians at the 143 service to recruit at two time periods) as well as because we were interested in understanding 144 longer-term perceptions of efficiency, thus contributing to sustainability. We contacted callers 145 to organize interviews by phone within one week following completion of a three-month

146 follow-up survey (Brehon et al., 2022).

# 147 Data Collection

Callers participated in one-time, semi-structured interviews. Interview questions addressed how the caller first heard about the service, call experiences, what had happened since the call interaction regarding the issue they called about, general perceptions of the service, and thoughts on what would be important to sustainability of the service. The full interview guide can be found in Appendix A.

Due to limitations posed by the COVID-19 pandemic, the virtual nature of the research team, and the provincial nature of the service, interviews took place over the phone or videoconferencing software. Throughout the interview, the interviewer probed for further details as necessary. Interviews were audio-recorded and confidentially transcribed verbatim.

# 157 Data Analysis

158 Our analysis was informed by Braun and Clarke's six phases of reflexive thematic 159 analysis (Braun & Clarke, 2006, 2021). To ensure comprehensiveness and peer audit, each 160 transcript was coded independently by two members of the research team. The analysis 161 process began by both research team members becoming familiar with the data by reading all 162 transcripts and reviewing them for accuracy. Initial codes were generated inductively. The 163 research team then met to collate codes and ideas into initial themes. The codes and initial 164 themes were then reviewed and considered in relation to one another and collapsed or 165 expanded based on patterns of meaning. Themes and sub-themes were then defined to ensure 166 each theme and sub-theme were unique and did not overlap. Analysis continued while the final 167 report was being drafted.

We promoted qualitative rigour by using an audit trail of decisions for accountability, employing open-ended questions to prioritize participant voices, ensuring thick description for fidelity of participant voice, and implementing collaborative coding to expose biases during analysis and ensure credibility of interpretations.

172 Aim 2: Improving Efficiency Through Analysis of Call Metrics and Clinical Notes

173 We used secondary data analyses of call metrics and AI/ML analyses of clinical notes to

explore call utilization, call quality, and the population accessing the service during theevaluation period.

We used de-identified data of the entire population of callers, rather than a sampling or criterion-based approach. Data was electronically captured at each call by the service. The variables analyzed to address this aim are outlined in Table 1. Data were analyzed descriptively using IBM SPSS 26 (Chicago, IL). We calculated the total, mean, and standard deviations (SD) for

all call utilization variables and caller variables 1-3 (Table 1).

Table 1: Call metrics and caller data utilized for secondary analyses and AI/ML analyses,
 respectively.

	Variables	Details			
	<ol> <li>Number of calls in total and per week</li> </ol>	Number of incoming calls			
	<ol> <li>Number of call backs in total and per week</li> </ol>	Number of outgoing calls			
	3. Number of abandoned calls in total and per week	Calls that were abandoned by providers due to the call being disconnected			
	<ol> <li>Average talk time in total and per week</li> </ol>	Talking time is the amount of time clinicians spent with a caller on the phone.			
Call Metrics	<ol> <li>Average handling time in total and per week</li> </ol>	Handling time is the time it took for the clinician to complete the clinical note and send any information to the caller.			
	<ol> <li>Total average call length in total and per week</li> </ol>	Measures in minutes			
	<ol> <li>Average call hold time in total and per week</li> </ol>	Time the caller spent on hold prior to connecting with a provider and/or once connected with a provider			
	1. Caller age	Caller's age if a person was phoning in for themselves, or the age of the person that the call was about if another person phoned in on their behalf			
	2. Caller gender	Male, female, or undisclosed			
Caller Variables	3. Caller healthcare zone	The actual zone in which the caller lives. This was to break down the analysis into the three healthcare zones (Calgary zone, Edmonton zone, and the combined Rural zones)			
	<ol> <li>Reason for phoning the RAL, rehabilitation assessments, patient concerns, and the information/services provided</li> </ol>	Contained in free-text clinical notes			

183 AI/ML technology was used to provide insight into a caller's reason for phoning the 184 service (caller variable 4 in Table 1). AI/ML tools, such as natural language processing (NLP), have previously been underutilized but are promising for the evaluation of telerehabilitation 185 initiatives (Carriere et al., 2021; Tavakoli et al., 2020). AI/ML technologies consist of a broad 186 187 range of tools that provide insight and modelling of complex phenomena. AI/ML analyses were 188 processed using the Apache cTakes NLP system (Savova et al., 2010). Data underwent NLP 189 preprocessing to extract keyword information from the free-text clinical notes regarding call 190 history, action, and disposition as outlined in Table 2.

191After cTakes NLP preprocessing, the input unstructured clinical notes were in a parsed192machine-readable format that includes part-of-speech tagging, healthcare keyword

- 193 classification, and mapping to Unified Medical Language System (UMLS) identifiers
- 194 (Bodenreider, 2004). Further AI/ML analysis was performed on the text, using context clues
- 195 from the part-of-speech tagging and UMLS identifiers, to determine the most salient, and
- 196 common, keywords mentioned during caller interactions. These keywords were then reduced
- 197 into a simplified keyword list for grouping the type of call into three different categories:
- 198 musculoskeletal concerns, neurological conditions, or post-COVID-19 rehabilitation needs. For
- 199 musculoskeletal and neurological calls, a list of keywords associated with musculoskeletal or
- 200 neurological conditions was manually compiled. The notes captured during each call were
- 201 processed and the number of musculoskeletal terms compared to neurological terms 202 mentioned in the call were counted. The call was classified as musculoskeletal, for example, if
- 202 mentioned in the call were counted. The call was classified as musculoskeletal, for example, if a 203 larger proportion of the keywords within the call were musculoskeletal-related. In the case that
- an equal number of musculoskeletal and neurological keywords were mentioned, the call was
- 205 classified as undefined. For post-COVID-19 calls, clinical notes were manually searched to
- 206 determine whether they related to post-COVID-19 rehabilitation needs. The full AI/ML
- 207 processing pipeline can be found in Appendix A.
- 208 <u>Table 2. Clinical text information input into the NLP system for analysis.</u>

Content with	nin Clinical Notes
History	The caller's relevant medical history, including existing chronic or acute musculoskeletal, neurological, or other conditions.
Action	The formal and informal assessment provided by the RAL clinician, including activities of daily living, standard rehabilitation assessment metrics, social conditions, and mental health concerns.
Disposition	The care plan and services provided by the RAL clinician, including service referrals, scheduling follow-up phone calls/emails, referral to online information (e.g. AHS website).

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### Results

### 211 Aim 1: Caller Perspectives on Service Efficiency

Ten callers discussed their thoughts on the service's efficiency by interview. All interviews were conducted at least three months following the original call interaction. The interviews were 9 to 27 minutes long. All interviews were conducted by the same experienced interviewer, who is trained in qualitative methods.

Two key themes related to efficiency emerged from the interviews: (1) professional communication, and (2) opportunities to improve service efficiency. Theme one broached communication during, and after, the call and related perceptions of the service's efficiency. In

theme two, opportunities to improve service efficiency included bridging the care gap (i.e.

- 220 providing a service for individuals on waitlists), improving access to care for individuals living in
- rural communities and during COVID-19, and the importance of advertising the service.

# 222 Theme 1: Professional Communication

Callers spoke to the professional communication that they experienced during, and after, the call, which cultivated trust and perceptions of the legitimacy of the telerehabilitation service and subsequently improved access to care. These feelings equated to the service being perceived as an efficient way to receive self-management and wayfinding advice. 227 Professionalism and Communication During the Call. Callers felt that the clinicians 228 providing the service were caring, knowledgeable, thorough, and professional. These facets 229 were demonstrated through a balance of clinicians' compassion for callers' situations as well as 230 their ability to efficiently assess callers' issues without physically seeing them. Callers felt that clinicians were cognizant of their comfort during the phone assessment. Callers left the call 231 232 feeling cared for and with an ability to return if needed. Callers did not feel rushed during 233 conversations. Most callers appreciated that the service existed and that it gave them an 234 avenue to access rehabilitation providers over the phone.

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"... the specific woman I talked to was really knowledgeable I thought ... she listened to what I was saying so I like that ... I like the idea of ... talking to someone who is ... a professional you know?" (Caller 8)

238 The challenge of setting realistic expectations was discussed by callers. For example, one 239 caller who contacted the service for a caregiving-related issue mentioned how it did not give 240 "real, tangible, actual help" (Caller 10) for a complex challenge. Another caller discussed how 241 the service did not get to the root cause of their issue, but they acknowledged that this might 242 not have been achieved in-person either. While the telerehabilitation service and its clinicians 243 were generally well-received, moving forward, advertisements and call introductions should 244 enable callers to align their expectations with service capabilities and potential limitations thus ensuring efficiency of use. 245

"... it was just a really uplifting feeling to find out there's someone who could help
me but then even after I got the information it was just a real let down because ...
it didn't provide me with real, tangible, actual help... they were really good
suggestions but ... nothing came out of it." (Caller 10)

250 **Communication After the Call.** Callers were generally pleased with the communication 251 and follow-up that they received after the call and this helped to further develop a therapeutic 252 relationship. Communication after the call included scheduled follow-up, the ability to call back 253 whenever they needed, and/or emailed resources. Callers felt that the emailed resources were 254 easy to follow and access while promoting perceptions of legitimacy and professionalism of the 255 telerehabilitation service. Callers discussed how the materials aligned with the phone 256 conversation. This link between the call and the follow-up helped to efficiently support care 257 continuity by ensuring that the caller had all of the information that they need to self-manage.

258 "I just came away feeling like she told me what I needed to know and ... basically
259 if I needed any more help or anything else I would just get back to her ... the email
260 handouts they sent me were excellent ... I was surprised how good they were as a
261 matter of fact." (Caller 6)

# 262 Theme 2: Opportunities to Improve Service Efficiency

Callers spoke about potential ways to improve the service, therefore increasing its efficiency. They suggested that the service could be used to provide interim rehabilitative care while individuals were on waitlists (i.e., for hip or knee replacement) or when there were long gaps in their care journey. They advocated for the service to be used to increase access to care during the COVID-19 pandemic and for individuals living in rural areas. For example, one caller noted how the service could be helpful for rural populations as it would be an efficient way to
overcome geographical and mobility challenges. Another caller also suggested the development
of a website providing a diagram of the body to allow callers to use the same language as
clinicians during phone assessments, therefore improving efficiency of assessment and when
providing clinical recommendations.

"I had a knee injury ... and finally decided to seek medical help but COVID was going
on ... [so] I phoned the physio department, they only have one where I live, they
said we're not taking anybody but we'll put you on the list and you're number 45
on the list [and] I knew I wasn't going to see anybody any time soon so then I asked
the question, is there any online help [and] they offered up the phone number for
[the telerehabilitation service]" (Caller 2)

279 Callers recognized that while the telerehabilitation service was helpful, lack of 280 knowledge about its availability would lead to lack of benefit. In order to ensure optimal use of 281 the service and therefore justify its existence, callers recognized the need for concerted 282 advertising efforts to promote public awareness of the service's availability and scope. Most 283 callers supported diverse advertising strategies as a variety of advertising strategies would 284 promote inclusivity of various demographics. Callers suggested flyers in their local grocery store 285 or hockey rinks; news stories on news apps or television; social media marketing; search engine 286 optimization; and advertising on government-run COVID-19 webpages.

287 "I would advertise that line ... if they've got any ... money for it because ... it's a
288 good line and to just let people know it's available, I think it could help a lot of
289 people." (Caller 4)

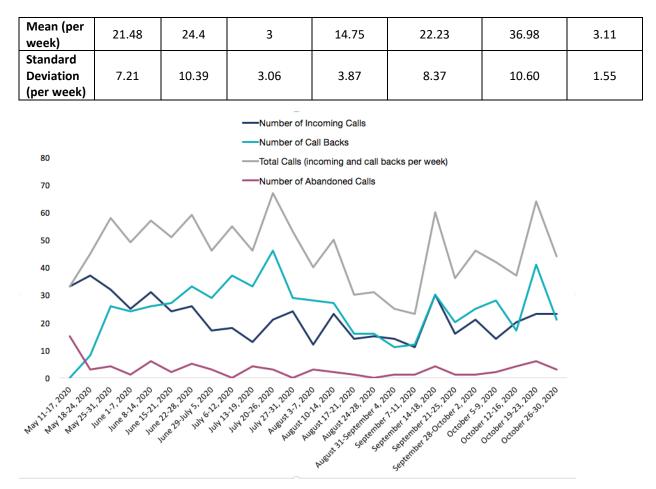
# Aim 2: Improving Efficiency Through Analysis of Call Metrics and Clinical Notes *Call Metric Analysis*

293There were 537 clinical call interactions between May 12, 2020 and October 31, 2020.294Callers identified as male (n=201, 37.4%), female (n=321, 59.8%), and did not identify their295gender (n=15, 2.8%). The mean (standard deviation, SD) age of callers was 55.33 (18.13) years.

Call metric data separated by week can be found in Appendix B. Table 3 outlines the
total, mean, and SD values for number of calls, call backs, and abandoned calls, as well as mean
times for talking, handling, on-hold, and in-total. Number of calls, call backs, and abandoned
calls by week can be found in Figure 1. The mean (SD) talk, handling, call, and hold time were
14.75 (3.87) minutes, 22.23 (8.37) minutes, 36.98 (10.60) minutes, and 3.11 (1.55) minutes,
respectively.

	Number of Calls	Number of Call Backs	Number of Abandoned Calls	Average Talk Time (minutes)	Average Handling Time (minutes)	Average Call Time (minutes)	Average Hold Time (minutes)
Minimum	11	0	0	5.20	14.73	23.12	0.33
Maximum	37	46	15	20.35	46.35	62.73	6.37
Median	21	26	3	15.62	20.43	35.83	3.03
Total	537	610	75	368.74	555.73	924.47	77.67

302 Table 3. Call metric data between May 12, 2020 and October 31, 2020.



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304 Figure 1. Number of calls, call backs, total calls, and abandoned calls by week.

### 305

### 306 Clinical Note Analysis

307 AI/ML was used to analyze 412 eligible calls. AI/ML analyses were limited to interactions 308 where the clinician opened a clinical note. Excluded call interactions were those that were brief 309 (< 5 minutes) as these call interactions were deemed non-clinical in nature (i.e., leaving a 310 voicemail, not documented in a memo). The dataset from AI/ML analyses was similar in terms 311 of age and geographical distribution of the total call volume during this period. For this subset 312 of callers, the mean (SD) caller age across the province was 54.5 (17.4) years old, 251 callers 313 were female (60.9%), 161 callers were male (39.1%), and the mean (SD) call duration was 53.1 314 (27.2) minutes (graphical details in Appendix C). 315 Calls analyzed with AI/ML were distributed geographically with 330 (80.1%) calls from

- urban zones and 82 (19.9%) calls from rural zones. The distribution of zone population, number
   of calls, call duration, caller age, and caller gender can be found in Table 4.
- Table 4. Number of calls, caller age, and call duration by zone for calls requiring a clinical note
  between May 12, 2020 and October 31, 2020.

Healthcare Region	Urban Zones	Rural Zones	
Total Zone Population, in millions of people	2.70 (71.0%)	1.28 (29.0%)	

(percentage of total)			
Number of Calls (percentage of total)	330 (80.1%)	82 (19.9%)	
Call Duration (standard deviation)	51.1 (29.0) minutes	55.0 (25.3) minutes	
Caller Age (standard deviation)	55.5 (17.7) years	53.5 (17.0) years	
Caller Gender (percentage with respect to region)	204 female (61.8%) 126 male (38.1%)	47 female (57.3%) 35 male (42.7%)	

There were 371 musculoskeletal calls (90%), 21 neurological calls (5.1%), 3 post-COVID-

321 19 calls (0.7%), and 17 undefined calls (4.1%) as shown in Appendix C. Table 5 shows the top 10

322 keywords as well as the types of symptoms and disorders mentioned, giving the primary

reasons for calling. Pain was the most significant keyword, mentioned by 76.5% of callers to the

324 telerehabilitation service.

Table 5. Top keywords and reason for call analysis during period (May 12, 2020 – October 31, 2020).

Key Word	Number of Calls in which Keyword was Mentioned (Percentage of AI/ML Calls)
Pain	315 (76.5%)
Injury	99 (24.0%)
Falls	84 (20.3%)
Sleep	69 (16.7%)
Swelling	69 (16.7%)
Numbness	67 (53%)
Fracture	53 (48%)
Sore to Touch	48 (11.8%)
Ability to Balance	47 (11.5%)
Arthritis	37 (9.1%)

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### Discussion

We sought to clarify the efficiency of a novel telerehabilitation service at improving access to care using multiple methods: secondary analyses of call metrics, AI/ML analyses of clinical notes, and semi-structured interviews with callers.

Positive provider qualities strengthened therapeutic relationships. This finding builds on our previous quantitative work evaluating the impact of the telerehabilitation service (Brehon et al., 2022). In this study, we found that the RAL was perceived by callers as highly useable and overall, the majority of callers (94.4%) were satisfied with the service (Brehon et al., 2022).

- 336 Qualitative results from the current study revealed that satisfaction with the service resulted
- mainly from efficient communication and relationship-building during and after the call that
- 338 improved access to care. In a systematic review (n=45 articles) studying interpersonal provider

339 attributes in provider-patient interactions during telehealth care delivery, rapport building was

found to be an essential aspect of telehealth interactions (Henry et al., 2017). Rapport was built

341 when providers were caring, listened, communicated efficiently, were competent, and

collaborated with the patient (Henry et al., 2017) which is similar to what was discussed bycallers in the current study.

344 While callers seemed generally satisfied with the service, they also highlighted some 345 suggestions to improve efficiency. Their suggested improvements included: 1) multipronged, 346 age-specific marketing strategies to promote the service; 2) the service should provide referrals 347 to the clinics they recommend; 3) there should be a website available to callers so that when 348 they are on the call, they can refer to the body diagram on the website to ensure they are using 349 a common language (i.e. calling a body part the same name as the clinician) when describing 350 their challenges to clinicians; 4) the service should be utilized to help manage waitlists; and 5) 351 the service should provide call backs, which is an idea that has since enhanced delivery. A study 352 analyzing the impact of telehealth communication provided by nurses suggested that targeted 353 marketing efforts were critical for successful communication via telehealth (Barbosa & Silva, 354 2017). Similarly, in the systematic review discussed previously (n=45 articles), the authors noted 355 that to obtain quality patient and provider relationships, there needs to be high levels of access 356 to telerehabilitation initiatives, which could be improved via clear communication about the 357 initiative (Henry et al., 2017). These findings suggest that concerted marketing efforts are 358 critical to the success of telehealth initiatives. In a pre-post study exploring the impact of 359 telehealth strategies on waitlists, Gadenz et al. (2021) found that referral management using 360 telehealth decreased wait times by promoting more coordinated care (Gadenz et al., 2021). 361 This may suggest that if the telerehabilitation service evaluated in the current study helped to 362 manage referrals to certain clinics, such clinics may have reduced wait times and therefore 363 improved efficiency of service provision and access to care. Similarly, a retrospective cohort 364 study found that telemedicine for primary care reduced waitlists for specialty consultations 365 with sicker patients receiving care quicker (Pfeil et al., 2020). Further, a scoping review (n=27) 366 found that telehealth interventions, such as electronic consultations and image-based triage, 367 can reduce wait times (Caffery et al., 2016). While these studies did not analyze a phone-based 368 service nor were conducted in the context of rehabilitation, they suggest that if the 369 telerehabilitation service from the current study was employed as a method to provide 370 referrals and subsequently reduce wait times, it may have positive effects on the efficiencies of 371 other services.

372 Call metric analyses showed that most callers were female and in their mid-50s. Mean 373 call handling time was longer than the actual talk time that the clinician spent with a caller on 374 the phone. This finding provides an actionable learning: handling time must be reduced to 375 ensure efficiency. A study analyzing the operational determinants of caller satisfaction for call 376 centers found a significant negative correlation between average work time following calls and 377 caller satisfaction: as average work time following calls was decreased, caller satisfaction was 378 improved (Feinberg et al., 2000). While this study is not specific to a health care setting, given 379 that the telerehabilitation service uses a call center structure, reduction in handling time may 380 improve caller experience by ensuring clinicians are available to take more incoming calls 381 subsequently reducing wait times and therefore contributing to the overall efficiency of the 382 service. Higher mean handling time in the current study likely resulted directly from the early 383 timing of the evaluation (shortly following inception) as clinicians were still learning the 384 documentation processes required following a call. A follow-up evaluation would inform 385 whether the learning curve was overcome to reduce handling times.

386 The AI/ML sub-analyses resulted in similar demographic characteristics as the full study 387 population. These analyses revealed that the majority of calls were identified as 388 musculoskeletal-related with pain being the most frequently mentioned keyword. These 389 findings provide insight into areas that the telerehabilitation service may want to devote 390 additional marketing, (i.e. make community aware that rehabilitation can assist with more than 391 musculoskeletal issues) and resources to (i.e., for development of new or updated self-392 management resources for pain management) in order to improve this service's efficiency. 393 However, AI/ML analyses were limited by the fact that the clinical notes were unstructured. 394 More structured notes with identifiable features (e.g., following the subjective, objective, assessment, and plan format) and a larger dataset would allow for more rigourous AI/ML 395 396 analyses to be conducted. In their review (n=22 articles) of statistical and ML methods for 397 modelling cancer risk, Richter and Khoshgoftaar (2018) support the need for structured clinical 398 notes as they: 1) help build high-impact AI/ML models that can be generalized to a diverse 399 population, and 2) are more easily de-identified for data analysis purposes (Richter & 400 Khoshgoftaar, 2018). While NLP preprocessing was used to try to overcome the barrier of not having structured clinical notes, it was limited by the time it took to conduct as well as the need 401 402 to manually compile a list of relevant key words for each clinical condition. Structured clinical 403 notes would allow for more rigorous analyses which would provide more reliable details of 404 callers' reasons for contacting the service and allow the service's resources to be tailored 405 appropriately, therefore contributing to efficiency.

### 406 Limitations

407 Study limitations are recognized. First, our study may have been impacted by selection 408 and recall bias. There may be commonalities between those that chose not to consent for 409 further contact following their call and were therefore not able to be contacted for recruitment. 410 Recall bias may have also impacted participants as we interviewed them at least three months 411 following their call interaction. This may be why the interviews were quite short (9-27 minutes). 412 However, this choice of interview timing was intentional as we were interested specifically in 413 understanding their insights on efficiency of the service at this time point. It was also more 414 feasible to recruit following the impact survey (results published elsewhere: Brehon et al., 415 2022) as it meant the clinicians at the service did not have to recruit a second population for us 416 to sample from. Second, as mentioned, the AI/ML analyses were limited by sample size and the 417 unstructured nature of the clinical notes. In general, data-driven AI/ML systems require a 418 sufficiently large input data set to function properly. However, the current data set was limited 419 due to the novel nature of the telerehabilitation service and the early timing of the study. The 420 limitations with the AI/ML analyses and the qualitative interviews

### 421

### Conclusion

In conclusion, we aimed to clarify efficiency of a novel telerehabilitation service. By utilizing multiple methods including secondary data analyses, AI/ML analyses, and interviews we were able to evaluate the service within a pandemic context. Call metric analyses outlined areas for improvement to ensure efficiency of the service: handling time after the call was longer than the time clinicians spent on the phone with callers. This finding suggests an area for improvement to ensure service efficiency. AI/ML analyses revealed areas that the service may want to devote more resources to (i.e. pain and/or musculoskeletal rehabilitation). Qualitative

429	analyses illuminated that the telerehabilitation service has the potential to positively impact
430	rehabilitation access for rural areas, during the COVID-19 pandemic, and for those waiting to
431	access other services (i.e. hip or knee replacements, in-person rehabilitation services). Given
432	the evolving literature base on Long-COVID sequelae, future research should focus on
433	evaluating the effectiveness of the service in meeting the rehabilitative needs of the Long-
434	COVID population within this Canadian context.
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### 604 Acknowledgements

- 605 We would like to acknowledge the contributions of Ryan Kluzinski and Hai Yang (Hugo) Xu for 606 their contributions to the AI/ML data analyses.
- 607

### 608 Author Contributions

- 609 The manuscript was prepared by KB, JC, and KPM.
- 610 KC, ALS, EP, RM, MT, CH, and KPM contributed to the conception and outline of the manuscript.
- 611 All authors contributed to manuscript revision as well as read and approved the submitted
- 612 version.
- 613

### 614 Competing Interests

- 615 The Authors declare that there is no conflict of interest.
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### Appendix A. AI/ML Processing Pipeline

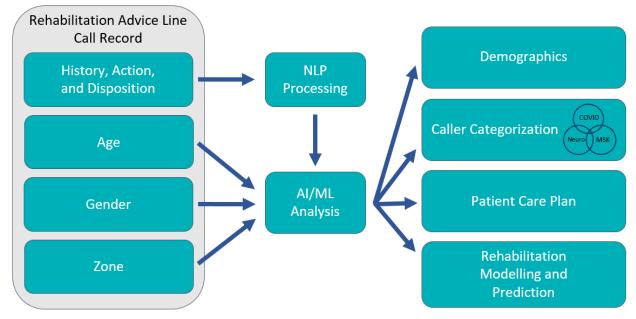


Figure 1. Outline of analysis performed on caller data by the combined AI/ML system.

# Appendix B. Call Metric Analysis

Table 1. Call metric data for first 5.5 months post-launch (May 12, 2020 – October 31, 2020).

Week	Number of Calls	Number of Call Backs	Number of Abandoned Calls	Average Talk Time (minutes)	Average Handling Time (minutes)	Average Call Time (minutes)	Average Hold Time (minutes)
May 11-17, 2020	33	0	15	5.2	17.92	5.2	4.33
May 18-24, 2020	37	8	3	16.03	46.26	16.03	4.08
May 25-31, 2020	32	26	4	18.9	21.73	18.9	2.77
June 1-7, 2020	25	24	1	16.23	21.45	16.23	2.72
June 8-14, 2020	31	26	6	15.4	20.43	15.4	4.65
June 15-21, 2020	24	27	2	20.35	32.84	20.35	3.88
June 22-28, 2020	26	33	5	17.08	25.11	17.08	3.63
June 29-July 5, 2020	17	29	3	17.43	19.3	17.43	6.37
July 6-12, 2020	18	37	0	13	15.22	13	2.77
July 13-19, 2020	13	33	4	9.9	14.78	9.9	5.3
July 20-26, 2020	21	46	3	9.73	14.73	9.73	2.6
July 27-31, 2020	24	29	0	22.97	21.33	22.97	2.97
August 3-7, 2020	12	28	3	15.92	17.68	15.92	0.47
August 10-14, 2020	23	27	2	12.07	16.82	12.07	0.37
August 17-21, 2020	14	16	1	13.55	19.43	13.55	4.13
August 24-28, 2020	15	16	0	11.22	15.27	11.22	3.58
August 31-September 4, 2020	14	11	1	11.18	22.92	11.18	2.07
September 7-11, 2020	11	12	1	18.05	20.5	18.05	3.1
September 14-18, 2020	30	30	4	14.35	18.6	14.35	2.43
September 21-25, 2020	16	20	1	18.35	27.02	18.35	4.72
September 28-October 2, 2020	21	25	1	16.38	46.35	16.38	0.33
October 5-9, 2020	14	28	2	13.12	17.55	13.12	1.37
October 12-16, 2020	20	17	4	15.62	23.7	15.62	4.6
October 19-23, 2020	23	41	6	15.98	22.87	15.98	1.4
October 26-30, 2020	23	21	3	10.73	15.92	10.73	3.03
Total	537	610	75	368.74	555.73	924.47	77.67
Average	21.48	24.4	3	14.75	22.23	36.98	3.11
Standard Deviation	7.21	10.39	3.06	3.87	8.37	10.60	1.55

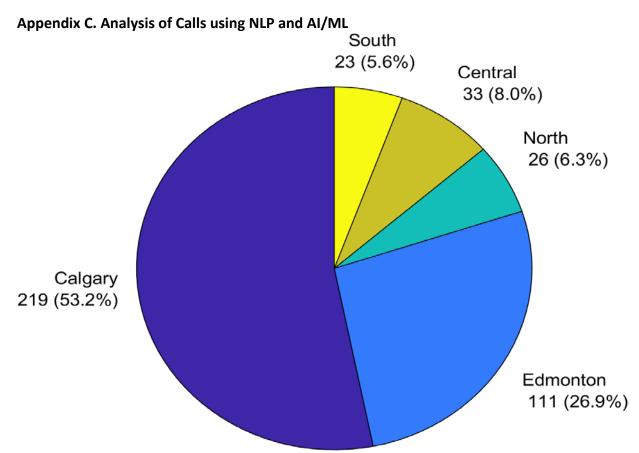


Figure 1. Call volume by healthcare zone for AI/ML analyzed calls during period (May 12, 2020 – October 31, 2020)

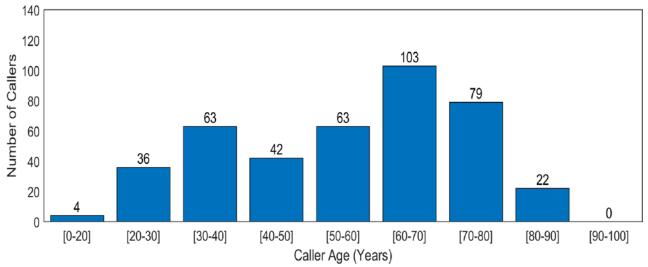


Figure 2. Caller age for AI/ML analyzed calls during period (May 12, 2020 – October 31, 2020)

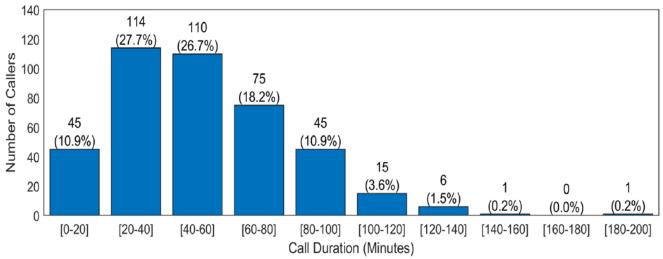
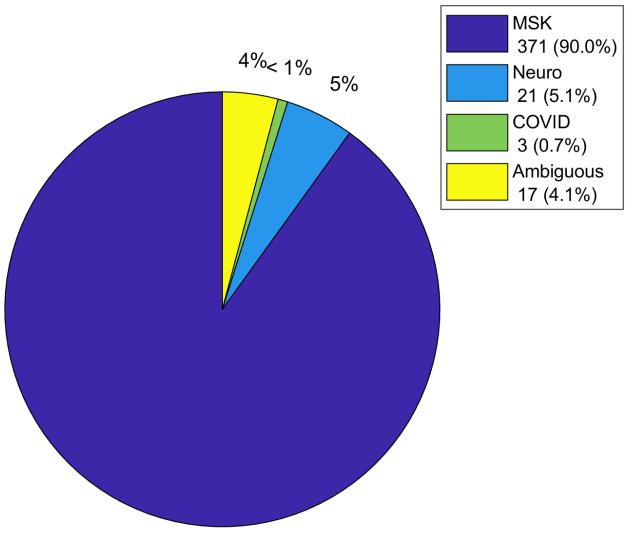


Figure 3. Call duration for AI/ML analyzed calls during period (May 12, 2020 – October 31, 2020)



90%

Figure 4. Call type found using AI/ML analysis of calls during period (May 12, 2020 – October 31, 2020)